PUTTING CITIZENS FIRST: OPTIMIZING CUSTOMER EXPERIENCE THROUGH AI

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OPENING REMARKS

- CGFS supports the financial integrity of U.S. foreign operations across 275 posts in over178 countries.
- Why Al and customer experience (CX) matter for government finance operations.
- Al is not just a technological leap—it's a human experience opportunity.

UNDERSTANDING THE PAIN POINTS

- Citizens experience the government through financial touchpoints: reimbursements, claims, disbursements, overseas payments.
- Common challenges:
 - Fragmented systems across bureaus and missions.
 - Manual, repetitive tasks slow down service.
 - One-size-fits-all interactions miss contextual needs.
- For example, overseas employees dealing with housing reimbursements may face weeks of delay due to document processing and lack of transparency.
- We must reframe government service through a citizen-experience lens.

WHAT AI-DRIVEN CX LOOKS LIKE

- Al is not a tool for automation alone—it's a strategic enabler for empathy at scale.
- Our vision: Citizens should receive accurate, timely, and tailored support—whether they're Foreign Service officers, retirees, or vendors.
- Key pillars:
 - Proactive support: anticipate needs before citizens ask.
 - Personalized services: tailored to role, history, and location.
 - Omnichannel availability: chat, email, portal, phone—Al supports all.
- Al amplifies our human capacity to serve, not replace it.

BALANCING INNOVATION WITH INTEGRITY

- Public trust is fragile. We must build AI that is:
 - Fair doesn't reinforce bias (e.g., language, region).
 - Transparent citizens should know when Al is used.
 - Accountable human oversight is non-negotiable.
- Governance framework:
 - Data quality assessments.
 - Bias audits and explainability tests.
 - Feedback loops with end-users.
- The Department has developed guidance which adopts NIST's Al Risk Management Framework and OMB's Al guidance to ensure compliance and ethics.

WHERE ALIS MAKING AN IMPACT

- Conversational AI/Chatbots
 - Deployed on MyServices or financial helpdesk platforms.
 - Handles Tier 1 FAQs on travel policy, per diem rates, and status updates.
- Anomaly Detection & Error Resolution
 - Algorithms flag duplicate reimbursements, unusual payment patterns.
 - Reduces financial risk and builds trust.
- Natural Language Processing (NLP)
 - Extracts key data from scanned documents
 - Cuts time to process from days to minutes.
- Predictive Analytics
 - Helps forecast peak support loads.
 - Enables better resource planning during Foreign Service bidding season or fiscal year closeout.

THE BACKBONE OF SMART EXPERIENCES

- Al is only as good as the data it's trained on.
- Challenges:
 - Legacy systems with inconsistent formats.
 - Siloed data across bureaus, embassies, vendors.
- CGFS Initiatives:
 - Launching a centralized financial data lake with real-time connectors.
 - Creating a unified data catalog across overseas posts.
 - Improving metadata standards for interoperability and discoverability.
- Example: Invoice, claim, and disbursement records can be linked using semantic metadata to enhance Al recommendations.

WE CAN'T DO THIS ALONE

- We're co-creating with:
 - Intradepartmental partners
 - Interagency partners
 - Industry partners via pilots and Al marketplaces.
- The best innovations come from collaboration—not from isolation.

LOOKING AHEAD: OUR AI-CX STRATEGY

- Scale Al chatbot to additional financial systems.
- Launch Al training for financial officers and overseas staff.
- Al-based error correction in claims processing.
- Al-powered dashboards showing payment timelines and support status.
- Multilingual NLP tools for global inclusivity.

REDEFINE PUBLIC SERVICE

- Al gives us the tools to meet citizens where they are—with speed, empathy, and precision.
- But success requires:
 - Human-centered design.
 - Ethical commitment.
 - Cross-functional collaboration.